



*High performance. Delivered.*

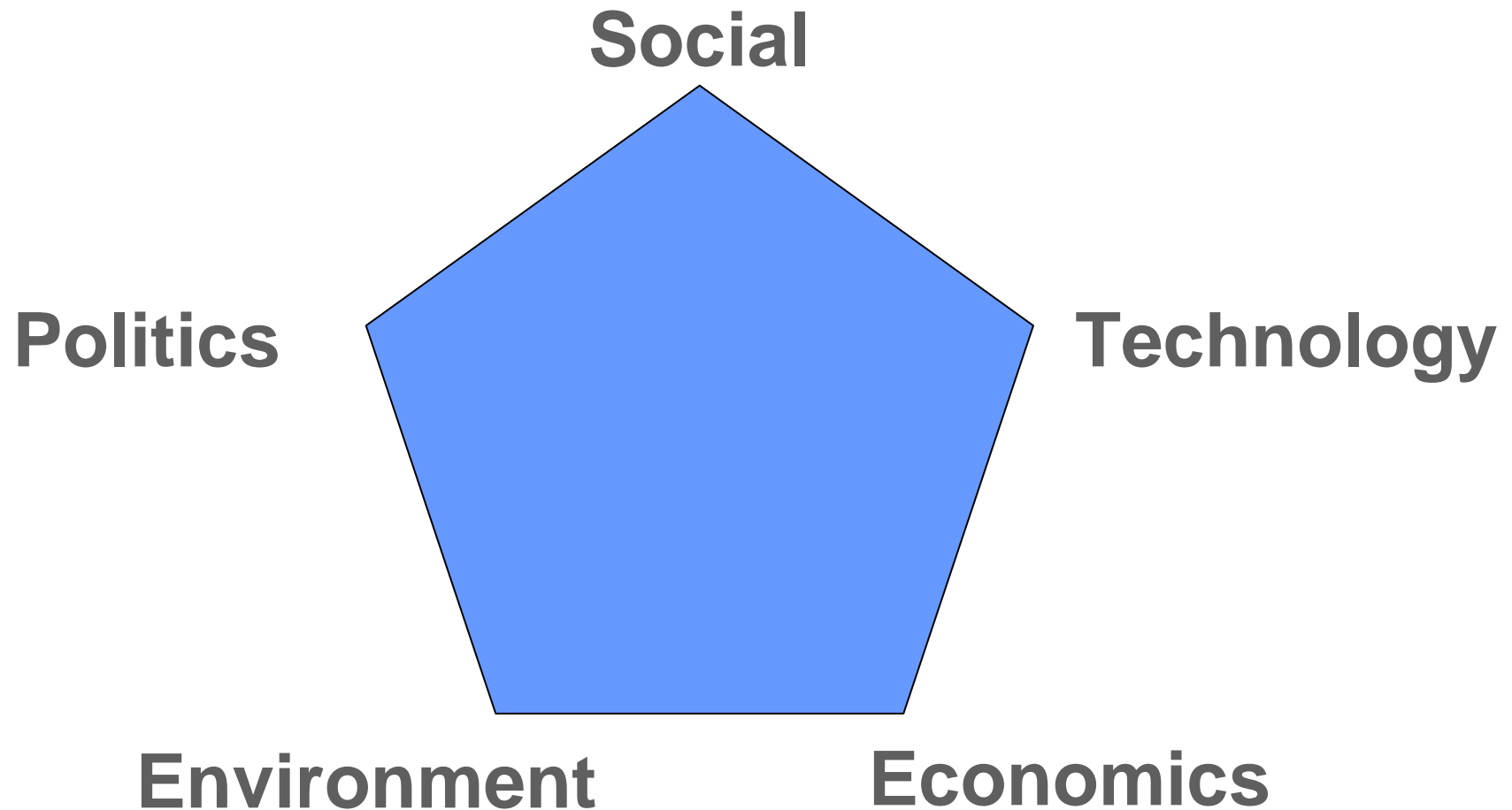
## **Bound by European Regulation**

**Concerns over the 'balance of power' within the EU**

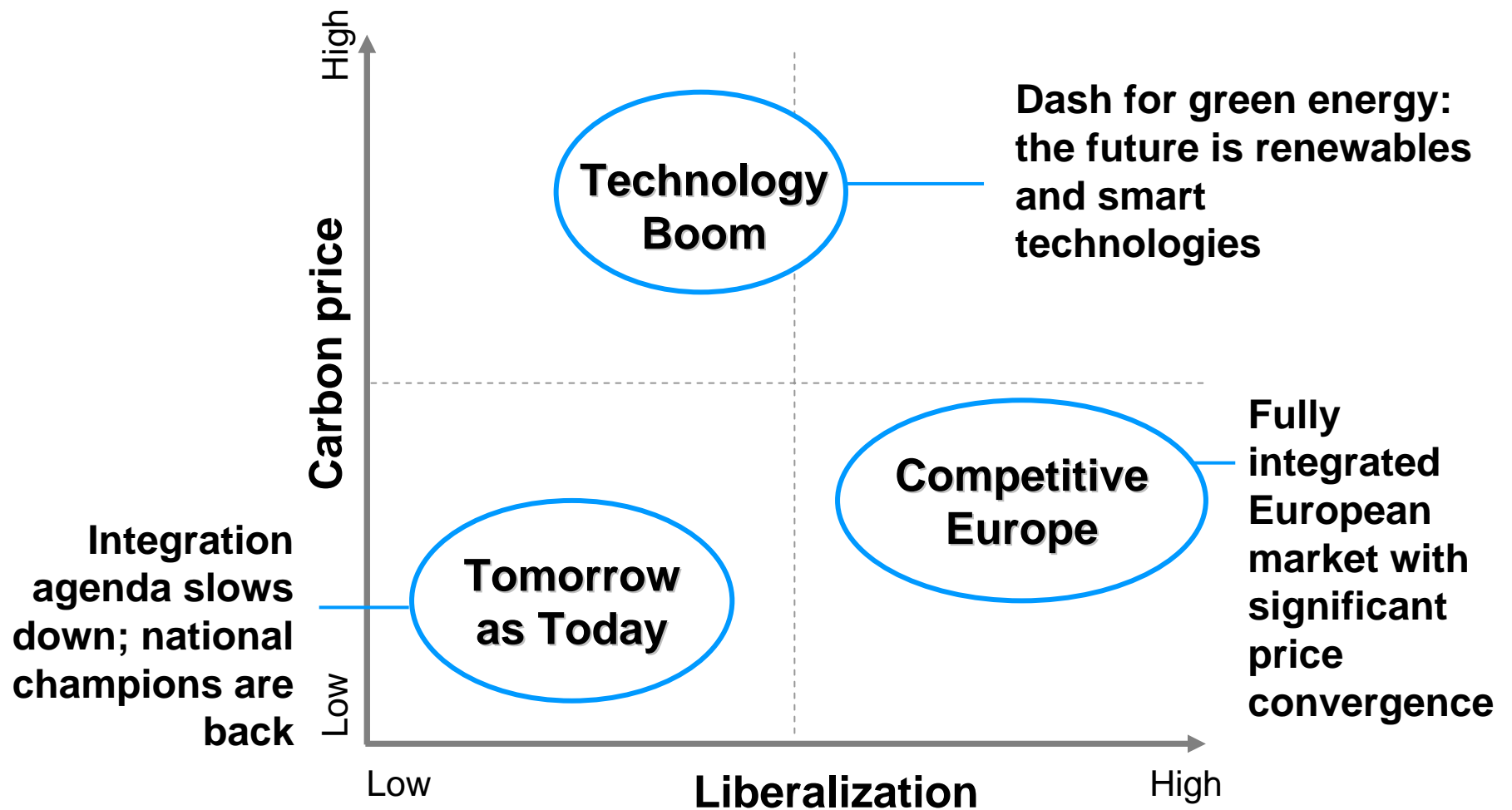
Mark Spelman – Global Head of Strategy, Accenture

Westminster Energy Forum – September 18<sup>th</sup> 2007

# An uncertain and complex outlook



# 3 scenarios for market development in the next decade



# Thank You!



**Mark Spelman**  
Senior Executive  
Global Head of Strategy

Accenture  
30 Fenchurch Street  
London, UK

Telephone: +44 20 7844 3162  
[mark.spelman@accenture.com](mailto:mark.spelman@accenture.com)